# The Preliminary Study of Dynamic Marketing Capability of Hotel Industry: Generate Indicators from Practitioners

## Evo Sampetua Hariandja

Department of Management Faculty of Economics and Business Universitas Pelita Harapan Tangerang-15811, Indonesia evo.hariandja@uph.edu

## Yokie Radnan Kristiyono

Department of Management Faculty of Economics and Business Universitas Pelita Harapan Tangerang-15811, Indonesia paulus.radnan@uph.edu

#### Abstract

The aim of this study is to generate the preliminary indicators of dynamic marketing capability in the hospitality sector especially in hotel. The component of the dynamic marketing capability consist of market sensing, market learning and market targeting and positioning. The methods of this study using case in selected seven hotels three star to five star in Jakarta, Bandung, and Banten area. The indicators for three dimension of dynamic marketing capability gain from literature study, interview with practitioner in hotel industry such as general managers, director level, and owners. The present research is expected to extend the prior research contributing to the extant literature by investigating an emerging concepts and deeper understanding of dynamic capability especially in marketing of hotel industry. The contribution of this research to hotel industry can be implemented in order to prepare the policy of hotel industry in Indonesia facing the service economy in the new era.

### **Keywords**

Dynamic marketing capability, market sensing, market learning, market targeting and positioning, hotel industry

## **Biographies**

**Evo Sampetua Hariandja** is assistant professor at the Department of Management Faculty of Economics and Business Universitas Pelita Harapan. He earned BE in Industrial Engineering from Institute of Technology Bandung, Master of Management in Finance and Marketing from Kwik Kian Gie Business School, Indonesia and Doctor of Science in Management from Institute of Technology Bandung. He has published journal and conference papers. Dr. Evo has completed research projects with Mitsubishi Motors Indonesia, Volkswagen Indonesia, General Motors Indonesia, Post Indonesia, Naviikarana Consulting Group, and Busana Perkasa Garment. His research interests include service sector, manufacturing, dynamic capability, service innovation, product development management, and design thinking. He is a member of IEOM Society International, Academy of Management, British Academy of Management, Institute of Industrial and System Engineers, Indonesian Engineers Association, Strategic Management Society, and American Marketing Association.

Proceedings of the International Conference on Industrial Engineering and Operations Management Toronto, Canada, October 23-25, 2019

Yokie Radnan Kristiyono is faculty member at Department of Management Faculty of Economics and Business Universitas Pelita Harapan. He earned Bachelor of Economy in Marketing Management from Sanata Dharma University, and Master of Management in Marketing Management from Gadjah Mada University. Currently, he is pursuing the doctoral degree in Doctoral Research in Management at Universitas Pelita Harapan. He has published journal and conference paper. His research interest in digital marketing, user's adoption, brand image, and strategic marketing.