Student Motivation in Business Incubator Doing Business

Puji Prabowo and Santika Syaravina

Entrepreneurship Department, BINUS Business School Undergraduate Program Bina Nusantara University, Jakarta, Indonesia 11480 puji.prabowo@binus.ac.id, santika.syaravina@binus.ac.id

Abstract

The Business Incubator at the university accepts business students every semester. There are several factors that make them a young entrepreneur today. Special assistance is needed from the Business Incubator so that it can help students desire to become the entrepreneurs they want. The purpose of this study is to find out the reasons for doing business from students so that a mapping of what motives can be used as a reference for them. This study uses an online survey, open-ended question, to 199 business students who are undergoing a program at a business incubator, at a private university in the city of Bandung. Qualitative analysis was carried out by means of first-cycle coding, second-cycle coding, and cross-case analysis. The results of the study show that the reasons for doing business are divided into 4 categories, namely profit, passion, problems, and college graduation requirements. Two categories that dominate are reasons for profit and passion. This research is useful for business incubator managers, especially at universities, to be able to map student motives for providing appropriate facilities and companions. This research is also useful for developing knowledge about entrepreneurship education. The limitation of this research is that the new research object uses one sample business incubator.

Keywords

Entrepreneurship education, business incubator, motivation, students, entrepreneurial intention

1. Introduction

There is an important role for universities to build a desire for entrepreneurship through program activities that increase entrepreneurial abilities (Carey and Naudin, 2006). Entrepreneurs can be formed through entrepreneurship education program activities (Kuratko, 2005). Entrepreneurship education is expected to increase the growth of new entrepreneurs, which can have an impact on increasing the number of jobs (Klapper, 2004). Teaching 'for' entrepreneurship is useful for improving entrepreneurial skills. (Rae, 2005). To develop the capacity of entrepreneurs, it is necessary to provide knowledge, business competencies and entrepreneurial skills (Elia, 2021). There will be an increase in the intention of entrepreneurship education (Nabi et al. 2017).

Business incubators are tasked with increasing new business growth and innovations (Theodoraki & Messeghem, 2018). Business continuity can be assisted by a business incubator with various facilities (Schwartz and Gothner, 2009). Support for business development facilities will motivate business students (Guerrero and Espinoza-Benavides, 2021). Program delivery and support can increase the intention to become an entrepreneur (Shahab, 2019). Entrepreneurship education can help the birth of entrepreneurs (Kuratko, 2005). It is necessary to measure the impact of the curriculum and program implementation of the entrepreneurship program. (Williams and Kluev, 2010).

This study aims to determine the motivation to do business from students who are members of the business incubator. What are the reasons for doing business from students in college or after graduating from college. This research is useful for business incubator managers to provide the right facilities for each participant with various motivations.

2. Literature Review

Entrepreneurial ecosystems can help create impactful innovations that solve social problems (Moore, 1993). In addition, it can be a feeder to help a larger entrepreneurial ecosystem (Field, 2012). Universities have a positive impact on the birth of new companies and entrepreneurs (Novela, 2021). The university helps train entrepreneurs for social and technical skill development through the learning and training process (Lopes, 2021).

There is an important role for entrepreneurial processes in the running of the entrepreneurial ecosystem (Shwetzer et al. 2019). The role of universities is important in building new businesses (Haines, 2016). The learning process in

entrepreneurship education can stimulate the desire to become an entrepreneur (Frank et al. 2005). Entrepreneurial intention can be seen from their efforts to see business opportunities and how to see and plan their business (Liu and Chen, 2019; Allan, 2020). Intention here is an indication where someone wants to do or behave in conducting an entrepreneurial journey by building a business (Ajzen, 2001; Yousif et al. 2019).

The learning process can affect the attitudes and skills of students in terms of entrepreneurship (Fayolle et al. 2016). Internal and external factors have a real impact on the process of realizing a successful business (Mujahid, 2019). The incubator is a facility to improve the competence and skills of students (Guenther and Wagner, 2008). Students can use these resources to realize the idea of becoming a company (Souitaris, 2007). There is a better experience than incubator graduates in terms of daring to calculate risk (Douglas, 2000). The hope is that students can become problem solvers for environmental problems (Gamede and Uleanya, 2019).

3. Methodology

The research method used in this study uses a qualitative approach. Data collected online is then processed and analyzed using qualitative data analysis software. Qualitative analysis was carried out by means of first-cycle coding, second-cycle coding, and cross-case analysis. Variable data on intention to become entrepreneur and understanding of business knowledge were analyzed by motivation.

4. Data Collection

This study uses an online survey, open-ended question, to 199 business students who are undergoing a program at a business incubator, at a private university in the city of Bandung. Coding data is quantified to get the most data. Then a cross-case analysis is carried out with the existing variables in order to get deeper and diverse data.

5. Results and Discussion

The Table 1 shows students' motivation in running businesses and how it effects their willingness to continue it after completing the degree. There are 4 student motivations in running a business, namely passion, profit problem, and graduate. Overall, students who motivated by passion expressed the highest willingness to remain their business in existence, whereas students who motivated only to graduate showed no sign of preserving.

Motivation	Intention to Become Entrepreneur							Total
	1	2	3	4	5	6	7	
Passion	0	0	33,3%	61,5%	22,2%	54,0%	56,6%	51,5%
Problem	0	0	0	0	25,9%	15,9%	15,5%	15,6%
Profit	0	0	33,3%	38,5%	51,9%	28,6%	27,1%	30,8%
Graduate	100,0%	0	33,3%	0	0	1,6%	0,8%	2,1%
SUM	100,00	0	100,00	100,00	100,00	100,00	100,00	100,00
N = Documents	2	0	3	10	23	55	117	420

Table 1. Motivation and Intention to Become Entrepreneur

Passion is the biggest reason for passion, one respondent gave his opinion, "Because I want to start and develop a business that I dream of being able to grow, which starts from scratch". There was an addition from other respondents regarding passion as motivation, "wanting to make something different from others and rarely available". In the profit category, respondents gave their opinion, "Making profit without depending on people" and "want to have their own income so they don't bother their parents". And in the problem category, "want to try to fill the opportunities that exist while solving problems experienced by consumers through our sales".

According to the data, the majority of students who are willing to continue their businesses are driven by passion (51.5%). The second category is profit. Students with ability to earn profits shows the number of 30.8%, which double than students who motivated by problem (15.6%). These three categories of motivation clearly stated in confident through high marks on a measurement scale. Unlike previous categories, the minority students who are running their

business to graduate has no intention to continue it after completing the degree. One respondent gave his opinion, "as a condition of graduation only."

Motivation **Understanding of Business Knowledge Total** 1 2 3 5 6 0 0 0 44,4% 53,6% 51,5% Passion 57,6% 38,1% 0 Problem 0 33,3% 8,3% 10,7% 19,6% 28,6% 15,6% **Profit** 0 100,0% 33,3% 44,4% 34,5% 20,7% 33,3% 30,8% 0 Graduate 0 2,1% 33,3% 2,8% 1,2% 2,2% **SUM** 0 100,00 100,00 100,00 100,00 100,00 100,00 100,00 0 1 3 32 77 81 N = Documents16 420

Table 2. Motivation and Intention to Become Entrepreneur

The Table 2 relates students' motivation in running business and their understanding towards business knowledge. Overall, majority of students who motivated by passion admit having knowledge understanding, whereas students who motivated to graduate show limited knowledge understanding. In contrast with two categories above, students with profit scattered in different understanding. Majority of these students has a low knowledge understanding, while some said to master the knowledge.

6. Conclusion

From this study, it shows that there are various student motivations in doing business in the business incubator. The two biggest reasons are profit and passion. There are 2 other categories that become reasons for doing business, namely problems and college graduation requirements. This research is useful for business incubator managers at universities to map the needs of students based on their reasons for doing business. Business incubators can facilitate their needs with the right target. This research can also develop knowledge about entrepreneurship education, business incubator and entrepreneurial intention. The limitation of this research is that the new research object uses one sample business incubator.

References

Ajzen, I. Nature and Operation of Attitudes. Annu. Rev. Psychol. 2001, 52, 27–58.

Allan Discua Cruz, E. H. & S. L. J. Understanding entrepreneurial opportunities through metaphors: a narrative approach to theorizing family entrepreneurship. Entrepreneurship & Regional Development, 00(00), 1–22. (2020). https://doi.org/10.1080/08985626.2020.1727089.

Carey, C.; Naudin, A. Enterprise curriculum for creative industries students. An exploration of current attitudes and issues, *Education and Training* 48(7): 518–531. 2006. doi:10.1108/00400910610705908

Douglas, E.J. and Shepherd, D.A. "Entrepreneurship as a utility-maximising response", Journal of Business Venturing, Vol. 15 No. 3, pp. 231-251. (2000),

Elia, G., Margherita, A., Ciavolino, E., and Moustaghfir, K. Digital Society Incubator: Combining Exponential Technology and Human Potential to Build Resilient Entrepreneurial Ecosystems. Administrative Sciences 11: 96. (2021). https://doi.org/10.3390/admsci11030096

Fayolle, A., Gailly, B., and Lassas-Clerc, N. "Assessing the Impact of Entrepreneurship Education Programmes: A New Methodology", *Journal of European Industrial Training*, Vol 30, no 8/9, 2006, pp 701-720. (2006).

Feld, B. Start-up Communities: Building an Entrepreneurial Ecosystem in Your City, John Wiley d& Sons, London. (2012),

Frank, H., Korunka, C., Lueger, M. and Mugler, J. "Entrepreneurial orientation and education in Austrian secondary schools", Journal of Small Business and Enterprise Development, Vol. 12 No. 2, pp. 259-273. (2005),

Gamede, B.T & Uleanya, C. (2019). Impact of Entrepreneurship Education on Business Organisations. *Journal of Entrepreneurship Education*, vol. 22 (2); pp 1-11.

Guenther, J. and Wagner, K. "Getting out of the ivory tower – new perspectives on the entrepreneurial university", European Journal of InternationalManagement, Vol. 2 No. 4, pp.400-417. (2008),

- Guerrero, Maribel & Espinoza-Benavides, Jorge. Does entrepreneurship ecosystem influence business re-entries after failure? International Entrepreneurship and Management Journal. 17. 10.1007/s11365-020-00694-7. (2021).
- Haines, T. "Developing a start-up and innovation ecosystem in regional Australia", Technology Management Innovation Review, Vol. 6 No. 6, pp. 24-32. (2016),
- Klapper, R. "Government goals and entrepreneurship education-an investigation at a Grande Ecole in France", Education+Training, Vol. 46 No. 3, pp. 127-137. (2004),
- Kuratko, D.F. 'The emergence of entrepreneurship education: development, trends and challenges. *Entrepreneurship Theory and Practice*, 29(5), 577–598. 2005,
- Liu, Q., & Chen, X. The effects of characteristics, attitudes and perceived environment conditions on youths' entrepreneurial intent. 2019 16th International Conference on Service Systems and Service Management (ICSSSM), 1–5. (2019).
- Lopes, J.M.; Oliveira, M.; Oliveira, J.; Sousa, M.; Santos, T.; Gomes, S. Determinants of the Entrepreneurial Influence on Academic Entrepreneurship—Lessons Learned from Higher Education Students in Portugal. Educ. Sci. **2021**, 11, 771. (2021). https://doi.org/10.3390/educsci11120771
- Moore, J.F. "Predators and prey: a new ecology of competition," Harvard Business Review, 71(3), 75-83(1993),
- Mujahid, S., Mubarik, S. and Naghavi, N. "Prioritizing dimensions of entrepreneurial ecosystem: a proposed framework", Journal of Global Entrepreneurial Research, Vol. 9, pp. 1-21. (2019),
- Novela, Selly & Syarief, Rizal & Fahmi, Idqan & Arkeman, Yandra. Creating a University-Based Entrepreneurial Ecosystem in Indonesia. Academic Journal of Interdisciplinary Studies. 10. 174. 10.36941/ajis-2021-0015. (2021).
- Rae, D. 'Entrepreneurial learning: a narrative-based conceptual model, Journal of Small Business & Enterprise Development, 12(3), 323–335. (2005).
- Nabi, G.; Liñán, F.; Fayolle, A.; Krueger, N.; Walmsley, A. The Impact of Entrepreneurship Education in Higher Education: A Systematic Review and Research Agenda. Acad. Manag. Learn. Educ. 16, 277–299. (2017).
- Schwartz, M., Göthner, M. A Multidimensional Evaluation of the Effectiveness of Business Incubators: An Application of the PROMETHEE Outranking Method. Environment and Planning C: Government and Policy 27(6), 1072-1087. 2009.
- Shahab, Y., Chengang, Y., Arbizu, A. D., & Haider, M. J. Entrepreneurial self-efficacy and intention: do entrepreneurial creativity and education matter? *International Journal of Entrepreneurial Behaviour and Research*, 25(2), 259–280. (2019). https://doi.org/10.1108/IJEBR-12-2017-0522
- Shwetzer, C., Maritz, A. and Nguyen, Q. "Entrepreneurial ecosystems: a holistic and dynamic approach", Journal of Industry-University Collaborations, Vol. 1 No. 2, pp. 79-96. (2019),
- Souitaris, V., Zerbinati, S. and Al-Laham, A. "Do entrepreneurship programmes raise entrepreneurial intention of science and engineering students? The effect of learning, inspiration and resources", Journal of Business Venturing, Vol. 22 No. 4, pp. 566-591. (2007),
- Theodoraki, C. & Messeghem, K. A Social Capital Approach to the Development of Sustainable Entrepreneurial Ecosystems: An Explorative Study. *Small Business Economics*, 51(1): 153-170. 2018. http://dx.doi.org/10.1007/s11187-017-9924-0
- Williams, D. & Kluev, A. The Entrepreneurial University: Evidence of the Changing Role of Universities in Modern Russia. *Industry and Higher Education*, 28(4): 1-10. 2010. http://dx.doi.org/10.5367/ihe.2014.0212
- Yousif, N., Saiqal, A., Ryan, J. C., Parcero, O. J., Yousif, N., and Saiqal, A. Entrepreneurial Intention and UAE Youth: Unique Influencers of Entrepreneurial Intentions in an Emerging Country Context Entrepreneurial Intention and UAE Youth: Unique Influencers of Entrepreneurial Intentions in an Emerging Country Context. Journal of East-West Business, 25(2), 144–165. (2019). https://doi.org/10.1080/10669868.2018.1536012

Biography

Puji Prabowo is a creative preneur lecturer, and also a sociopreneur who has been working for 10 years. He is also a coach for business incubator at Binus University. He is enthusiastic about the entrepreneurial ecosystem, entrepreneurial skills, innovation, creative ideas, and business development.

Santika Syaravina is a lecturer, entrepreneur, and business mentor. She is a head of business incubator at Binus University, Bandung. She is enthusiastic about creative industries, fashion and sustainable business.