The Impact of Industry 4.0 on Productivity Growth of the Brick Construction Industry in South Africa

Lucky Boy Makhubedu

Faculty of Science University of Johannesburg Johannesburg, South Africa <u>luckyboym@uj.ac.za</u>

Charles Mbohwa

Pro-Vice Chancellor Strategic Partnerships and Industrialization, University of Zimbabwe Harare, Zimbabwe <u>cmbohwa@yahoo.com</u>

Abstract

The South African brick construction small and medium scale enterprise (SMEs) industry operates on the premise of optimising profitability and realising market-related competitiveness. However, there are numerous challenges affecting the integration of industry 4.0 by the masonry brick construction (SMEs) to improve operational processes negating growth in productivity. The study explores the technological concepts that improve operational processes and how they stimulate the productivity growth of masonry brick construction SMEs. Using a qualitative (inductive/subjective) research approach, this study commenced by listing and identifying relevant research publications. This was followed by a comprehensive literature review of the impact of industry 4.0 on productivity growth within a domain of the brick construction industry in South Africa. Furthermore, this study provides results, conclusions and recommendations emanating from the literature review.

Keywords

Industry 4.0, Productivity, Construction

1. Introduction

According to Sacasas (2017), the term "technology" is commonly used loosely in society and in most cases, as a short and artless way of defining an instrument such a device/gadget – telephone, laptop, etc. Carroll (2017) explain the concept of technology as the science of craftsmanship. Lawaju, Parajuli and Shrestha (2021), the term "productivity" in construction is often used in conjunction with performance factor, productioFn rate and unit person-hour rate. Further literature read report that productivity in SMEs scale brick industries refers to the quantitative relationship between bricks generated and resources used that involves coal, clay or sand, water and pipes to utilize water, energy (coal, wood and electricity) (Islam et al. 2019)

The construction small and medium scale SMEs is the most recognised sector in various countries such as Bangladesh, Ghana, India and South Africa. Republic (Aniyikaiye et al. 2021). The Construction Industry Development Board (CIDB) (2021) stated that the industry plays a significant role in improving the socio-economic development of rural and urban communities. The report further mentioned that the construction industry contributes to the creation of jobs and measure of the South African Gross Domestic Product (GDP).

According to Mafundu and Mafini (2019) the South African GDP, perceived by many to be the strongest on the continent of Africa, the second quarter 2021 revenue was approximately R1.131 billion, increasing by 1.2% in the second quarter of 2021 (April–June). Conversely, a 1.5% decrease in South Africa's GDP was seen in the three months to September 2021 compared to the previous quarter. Furthermore, the construction SMEs GDP declined by R110

760 million rand in the third quarter of 2021 from R111 306.36 million rand in the second quarter of 2021. According to Statistics SA (2021) the brick construction industry's total value decreased from 3.6% in 2017 to 2.7% in 2021. Based on the total value and GDP reports, it is anticipated that the production value is decreasing, which is a challenge for construction industries within the brick construction environment in South Africa.

Matsiketa (2018); Nepal et al. (2019) even though the masonry brick industry continues to negatively impact the environment due to the amount of carbon emissions that get released during the processes of firing, there are other barriers that negate productivity growth. Literature read reveal that the productivity growth of the brick construction industry in South Africa is low due to SMEs underperforming (Das and Landani 2021; Justino, Tengeh and Twum-Darko 2022). This challenge results to poor GDP (Solgi, Gitinavard and Tavakkoli-Moghaddam 2021). Bajrachary et al. (2022) argued in their study that masonry brick industries do not invest in technology in order to improve their operations. This is due to lack of funding from the government (SADC, 2016:4). Koumas et al. (2021) other constraints involve growing fears that technology leads to job-cuts, it is expensive and the level of education of brick artisans. Lack of adoption of automation/ robotics and lack of financial support from the government (Delgado 2019). Studies by (Valdes et al. 2020; Koumas et al. 2021) have shown that there is a lack of acceptance and adjustment to technology by conventional masonry brick employees', thus it becomes difficult to train brick artisans in alignment to technological requirements.

1.1 Problem statement

Based on the backdrop, Statistics SA report that production output decreased from 3.9% in 2017 to 2.7 in 2021 and that the GDP declining by 0.7% because of low construction productivity. Mafundu and Mafini (2019) mention that, even though GDP 1.2% in the second quarter of 2021, the industry still experienced a decline of 1.5% in the same year. According to projections, which is a worrying factor, the brick production has been on a downward trajectory over the past years, which is reflected in the production value decrease stated above. Furthermore, there is a lack of readiness to industry 4.0 shown by masonry brick SMEs. Arguably, most of these brick construction SMEs were not even ready for industry 3.0 as they lack technological systems such as automation/robotics to improve operational processes.

1.2 The research objective and aim of the study

Preceding the discussion from the problem statement above, the research objective addressed:

"how industry 4.0 affects productivity growth of the masonry brick construction industry in South Africa?" This study aims to explore the coherence between identified technological concepts that can assist masonry brick SMEs enhance their brick operational process thus attaining market and financial feasibility.

1.3 Research scope

Technology plays a vital role in improving operational process of any organisation. The aim of the study is to examine the effect of technological concepts on productivity growth of the masonry brick construction SMEs in South Africa.

1.4 Importance of the study

This study will bring to light the importance of using technology (industry 4.0) to advance operational processes in order to improve productivity within the brick manufacturing SMEs industry, thus attaining market and financial feasibility. Highlighting key barriers that negate adoption of industry 4.0 by brick artisans and brick construction SMEs. In addition, this study will help demystify the ideology that industry 4.0 leads to technological job losses.

2. Literature Review

2.1 Brick construction process

A process of masonry brick manufacturing (see figure 1 below): starts by extracting sand using digging, sand is then placed on a roller using a metal grid to remove unwanted particles, sand is then mixed with water, moulded to the correct specification, goes through the firing/burning process, drying, packaging and delivery to potential customer (Suryakanta 2014; Pengoriya 2016).



Figure 1. Masonry brick manufacturing process, Source: Suryakanta 2014; Pengoriya 2016)

2.2 Brief historical view of technology in South Africa

It was not until 1994 that the chains of an apartheid regime were finally broken. Mandela, at the time, president of the African National Congress (ANC), considered to be the most popular political party among black people (Makhubedu et al. 2017:2), became the first black president of the Republic of South Africa. These changes in supremacy were a manifestation of changing political power that was overwhelmingly pro-white (Marais and Pienaar 2010). It was not until 1971 that the South African Broadcasting Commission (SABC) offered television services. Due to the rapid advancement of technology, it was alarming that television did not make its debut to the South Africa (2014:2). When Neil Armstrong and Buzz Aldrin landed the Apollo 11 lunar module on the moon, South Africans missed a significant moment in history, according to Nixon (1999). The little box was associated with atomic bombs and poison gas by Prime Minister Hendrik Verwoerd. The ruling party, at the time, sought to keep black role models such as Nelson Mandela and others off public television (South African Press Association 1996). The apartheid regime used this strategy as a political tactic to keep information from reaching international communities, as they were trying to avoid foreign sanctions.

2.3 Evolution of technology

An announcement that industry 4.0 was upon us by Klaus Schwab and the World Economic Forum (WEF) sparked debates pertaining to technological disruptions and potential technological unemployment that come with it (Lee et al. 2018). A wave-like of industry 4.0 is currently sweeping across South Africa and with it, comes uncertainty. Prevalent problems such as unemployment and disparities in income continue to haunt African nations and their industries (Maku, Ajike and Chinedu 2019). South Africa is no exception as the country faces a number of internal and external operational challenges that impede market related competitiveness (Neingo and Tholana 2016).

To get an extensive comprehension of industry 4.0, it is imperative that the study examines prior industrial revolutions and their significant impacts (Suri 2018). According to Yun et al. (2018) there is no clear-cut explanation of what industrial revolution is. The first Industrial Revolution or technological transformation, from a historical global economic perspective, began in Great Britain, in 1760 and 1840, known as the British Industrial Revolution (De Vries 1994). However, according to O'Brien (2017:3), there are convincing arguments acknowledging Netherlands as the

"1st Modern Economy". Having said that, the world saw Great Britain as a benchmark for progress (Allen and Weisdorf 2010).

This was a time that saw prominent men of science such as Sir Isaac Newton and Robert Boyle make significant technological transitions about universal gravitation and motion of gases. This was an unprecedented moment in history, which revolutionized and galvanized how the modern world has come to view and comprehend the economic landscape. A time of inventions – machine tools, steam power, iron making, and textiles. In 1870 and 1914, the world was morphed by the second industrial age, also known as the technological revolution (Vyas 2018). An era of telephones, automobiles and airplanes. Then came the third industrial age in 1969 – 2000. This revolution witnessed the manufacturing sector going digital. According to the World Economic Forum (2017:3), technology integration – artificial intelligence systems, advanced robotics, wearables and additive manufacturing, the internet, virtual and augmented reality are breakthrough technologies of the 4IR. However, it is important to highlight that only people with financial capabilities have a pass to enter the digital world (Schwab 2016:4). This further limits third world countries and disadvantaged communities.

2.4 Technological capital challenges in the brick manufacturing sector

As a means of improving efficiency of operational process through using technological systems, brick construction SME companies have to embrace industry 4.0. However, there are challenges that prevent brick construction SMEs from a smooth integration of technology into their operations (Koumas, Dossou and Didier 2021).

Author(s)	Challenges
Adu et al. (2019)	There are only a small number of brick construction SMEs that use
	technology
Valdes et al. (2020)	Loss of jobs due to adoption of technology
Koumas et al. (2021)	Lack of financial assistance from government
Vrontis et al. 2022	Uncertain on how to integrate technology within the industry

Table 1. Challenges that impact on brick construction SMEs

These identified technological capital shortcomings have positioned the brick construction SMEs at a disadvantage. In addition, these drawbacks hinder efficiency and productivity growth of brick construction SME companies.

2.5 Technology in the brick manufacturing sector

The brick construction industry can improve their operational process productivity and attain market feasibility by integrating technological innovation involving automation (robotic flexible machinery) and human robotic (material handling) (Grube et al. 2017; Ghafoorpoor et al. 2018). The brick construction SME companies can enhance their operational process by integrating smart manufacturing (Akinshipe and Kornelius 2017).

This can be achieved by applying for government funding (SADC 2016; Koumas et al. (2021). In addition, brick construction SMEs can educate and train brick artisans in alignment to technological requirements, thus improving operational process (Saunders 2018). employing technological systems such as human robotics and automation even though the systems are less used by brick masonry production SMEs (Akinshipe and Kornelius 2017).

According to Karmaoui et al. (2022), the masonry brick construction SMEs can integrate technological systems such as the Internet of Things (Iot) to their brick production process to overcome non-value adding factors through gathering real time data and transmitting that information to the structures that deal with making decisions in order to monitor operational processes, energy control and maintenance. Utilising Rapid Upper Limb Assessment (RULA) in CATIA V5R20 software to introduce ergonomic interventions. The software helps minimise awkward working postures involving manual lifting and moving of heavy material to the brick manufacturing site and constant bending for long periods (Hussain et al. 2019). A conducive working environment and investment in smart manufacturing have the capability of influencing the productivity of brick manufacturing SMEs (Bajrachary et al. 2022).

2.6 The effect of industry 4.0 on human capital

According to Yamoah (2014), the concept of human capital (HC) can be articulated as any form of knowledge or skill – inborn or external, acquired over a given period of time through some form of schooling that individuals in a

population possess and their contribution towards productivity (Navruz-Zoda and Shomiev 2017). Makhubedu et al. (2017), the concept of human capital refers to the collection of distinct human resources we possess as a society, such as work experience, skill sets, a combination of intangible qualities – self-confidence, responsibility and motivation (Shomos 2010:1).

A company's first instinct is to discover innovative ways of surviving this, conceivably unpredictable and aggressive global economic environment that is constantly changing (Dobre 2013). Investment through HC – education (Knowlegde) and training (skills development) is a managerial concept that can be used to promote industry 4.0 awareness and ensure that workers are trained in alignment to technological requirements. History has shown that machines have contributed towards improvement in production output while decreasing costs in production. History has also shown that technology has created more jobs (Saunders 2018). This is despite growing concerns that technology could lead to people losing their jobs at an alarming rate.

This is according to Kelly's citation of the World Economic Forum (2020), approximately 60 million jobs were lost due to covid-19 and now employees have to worry about losing more jobs because of organisations pushing the use of technology within their working environment. As described in their report, WEF concluded that, "a new generation of smart machines, fueled by rapid advances in artificial intelligence (AI) and robotics, could potentially replace a large proportion of existing human jobs."

However, some research findings suggest otherwise, see table 2 below:

Author(s)	Findings
Matuzeviciute, Butkus and	The results revealed that there was no correlation
Karaliute (2017)	between technological innovation and unemployment.
Fiorelli (2018)	According to the results, digital technology does not
	directly cause unemployment since the balance between
	jobs destroyed and created has historically been positive.
Kapeliushnikov (2019)	Results suggested that in the long run, reduction in
	labour demand under the impact of new technologies is
	merely a theoretical possibility that has never before
	been realised in practice.

3. Research methodology

The study applied the qualitative (subjective) research approach (non-numeric) in its data collection methodology. The method focused on trying to gain insight on the general perception (inductive reasoning) of the worldview on the influence of industry 4.0 on productivity growth of the brick construction SMEs industry in South Africa derived from literature reviewed (Creswell 2014). Academic research requires a thorough review of past and current literature as it plays an important role in future research and development. To explore the impact of industry 4.0 on productivity growth of the brick, the study listed, reviewed and identified research publications, books and government documents that related to the research topic. Some of the documents after being reviewed, the researcher decided to exclude them from the study as they had similarities.

4. Results, discussion and conclusion

The literature explored emphasized the importance of industry 4.0 in influencing productivity growth of brick construction SME companies. However, literature read also highlighted a number of technological challenges that continue to hinder the integration and application of technological systems in the brick construction SMEs industry. Through smart manufacturing, SMEs can enhance the efficiency of operational processes through automation, human robotics and the internet of things (IoT). The South African government should start assisting brick construction SMEs with financial support so that companies can equip brick makers with the knowledge and skills that are aligned with technological requirements. Furthermore, these companies can use the same funding/subsidy to participate in activities of industry 4.0. This will result in productivity growth, market and financial feasibility, improvement in the rate of gross domestic product (GDP), economic growth of South Africa. In conclusion, the world is not the same as it was in the 1800s. International and national companies have to embrace industry 4.0 – technological advancements that

render old technology obsolete even though this might be disruptive in nature. This requires brick manufacturing SMEs to evolve by adjusting to innovative technologies by altering their business models and operational processes. Thus, improving service delivery and customer-waiting time. This study recommends that the analysis of the impact of industry 4.0 using quantitative research methods be used for future research, considering that this research used a qualitative research approach.

5. References

- Adu, E.T., Oladele, M.A.O. and Lashinde, A.T., The Masonry Block Industry in Akwa Ibom State: Challenges and Prospects of Entrepreneurial Development, 2019.
- Akinshipe, O. and Kornelius, G., Chemical and thermodynamic processes in clay brick firing technologies and assosciated atmospheric emissions metrics-a review, 2017.
- Allen, R.C. and Weisdorf, J.L., Was there an 'industrious revolution 'before the industrial revolution? An empirical exercise for England, c. 1300–1830. *The Economic History Review*, vol. 64, no. 3, pp.715-729, 2011.
- Aniyikaiye, T.E., Edokpayi, J.N., Odiyo, J.O. and Piketh, S.J., Traditional Brick Making, Environmental and Socio-Economic Impacts: A Case Study of Vhembe District, South Africa. *Sustainability*, vol. 13, no. 19, pp.10659, 2021.
- Bajracharya, S.B., Mishra, A., Hussain, A., Gurung, K., Mathema, L. and Banmali Pradhan, B., Do working and living conditions influence brick-kiln productivity? Evidence from Nepal. *International Journal of Occupational Safety* and Ergonomics, vol. 28, no. 3, pp.1452-1460, 2022.
- Carroll, L.S.L., A comprehensive definition of technology from an ethological perspective. *Social Sciences*, vol. 6, no. 4, pp.126, 2017.
- CIDB, Annual Report 2021/2022, Available: https://www.cidb.org.za/wp-content/uploads/2022/12/cidb-annual-report-2021-2022.pdf, 2021).
- Cloete, A.L., Technology and education: Challenges and opportunities. HTS: *Theological Studies*, vol. 73, no. 3, pp.1-7, 2017.
- Creswell, J.W. Research Design: Qualitative, Quantitative, and Mixed Methods Approaches. Fourth Edition. United States of America: SAGE Publications, Inc., 2014.
- Das Nair, R. and Landani, N., New approaches to supermarket supplier development programmes in Southern Africa. *Development Southern Africa*, vol. 38, no. 1, pp.4-20, 2021.
- Delgado, J.M.D., Oyedele, L., Ajayi, A., Akanbi, L., Akinade, O., Bilal, M. and Owolabi, H., Robotics and automated systems in construction: Understanding industry-specific challenges for adoption. *Journal of Building Engineering*, vol. 26, pp.100868, 2019.
- Ghafoorpoor Yazdi, P., Azizi, A. and Hashemipour, M., An empirical investigation of the relationship between overall equipment efficiency (OEE) and manufacturing sustainability in industry 4.0 with time study approach. *Sustainability*, vol. 10, no. 9, pp.3031, 2018.
- Dobre, O.I., Employee motivation and organizational performance. *Review of applied socio-economic research*, vol. 5, no. 1, pp.3-189, 2013.
- Grube, D., Malik, A.A. and Bilberg, A., *Proceedings of the 28th DAAAM International Symposium*, Vienna, Austria, 2017, pp.1161-1169.
- Fiorelli, F., Technological unemployment as frictional unemployment: From Luddite to routine-biased technological change. *Kybernetes*, vol. 47, no. 2, pp.333-342, Technological unemployment as frictional unemployment: From Luddite to routine-biased technological change, 2018.
- Hussain, M.M., Qutubuddin, S.M., Kumar, K.P.R. and Reddy, C.K., Digital human modeling in ergonomic risk assessment of working postures using RULA. *In Proceedings of the international conference on industrial engineering and operations management Bangkok, Thailand*, March 5-7, 2019, pp.2714-2725.
- International Labour Organization (ILO), COVID-19 and the world of work: Impact and policy responses. Available: https://www.ilo.org/wcmsp5/groups/public/---dgreports/---dcomm/documents/briefingnote/wcms_738753.pdf, 2020.
- Islam, R., Nazifa, T.H., Yuniarto, A., Uddin, A.S., Salmiati, S. and Shahid, S., An empirical study of construction and demolition waste generation and implication of recycling. *Waste Management*, vol. 95, pp.10-21, 2019.
- Justino, M.V., Tengeh, R.K. and Twum-Darko, M., A Revised Technology–Organisation–Environment Framework for Brick-and-Mortar Retailers Adopting M-Commerce. *Journal of Risk and Financial Management*, vol. 15, no. 7, pp.289, 2022.
- Kapeliushnikov, R., The phantom of technological unemployment. *Russian Journal of Economics*, vol. 5, no. 1, pp.88-116, 2019.

- Karmaoui, D., Albalkhy, W., Danel, T., Jullien, A., Lafhaj, Z. and Chapiseau, C., 2022. *Modular and Offsite Construction (MOC) Summit Proceedings*, Edmonton, Canada, July 27-29, 2022, pp.42-49.
- Kelly, J, Fobers. U.S. Lost Over 60 Million Jobs-Now Robots, Tech And Artificial Intelligence Will Take Millions More. Available: https://www.forbes.com/sites/jackkelly/2020/10/27/us-lost-over-60-million-jobs-now-robotstech-and-artificial-intelligence-will-take-millions-more/?sh=1d4733391a52, October 2020.
- Koumas, M., Dossou, P.E. and Didier, J.Y., Digital transformation of small and medium sized enterprises production manufacturing. *Journal of Software Engineering and Applications*, vol. 14, vol. 12, pp.607-630, 2021.
- Lawaju, N., Parajuli, N. and Shrestha, S.K., Analysis of Labor Productivity of Brick Masonry Work in Building Construction in Kathmandu Valley. *Journal of Advanced College of Engineering and Management*, vol. 6, pp.159-175, 2021.
- Lee, M., Yun, J.J., Pyka, A., Won, D., Kodama, F., Schiuma, G., Park, H., Jeon, J., Park, K., Jung, K. and Yan, M.R., How to respond to the fourth industrial revolution, or the second information technology revolution? Dynamic new combinations between technology, market, and society through open innovation. *Journal of Open Innovation: Technology, Market, and Complexity*, vol. 4, no. 3, pp.1-24, 2018.
- Mafundu, R.H. and Mafini, C., Internal constraints to business performance in black-owned small to medium enterprises in the construction industry. *The Southern African Journal of Entrepreneurship and Small Business Management*, vol. 11, no. 1, pp.1-10, 2019.
- Mahlaka, R, Business MavericK. More damage to South Africa's labour market as unemployment hits new high. Available: https://www.dailymaverick.co.za/article/2021-02-23-more-damage-to-south-africas-labour-marketas-unemployment-hits-new-high/, January 2021.
- Maku, O.E., Ajike, E.O. and Chinedu, S.C., Human Capital Development and Macroeconomic Performance in Nigeria: An Autoregressive Distributed Lag (ARDL) Approach. *Valahian Journal of Economic Studies*, vol. 10, no. 1, pp.51-64, 2019.
- Makhubedu, L.B.T., Nwobodo-Anyadiegwu, E. and Mbohwa, C., The effect of human capital investment and motivation on miners'productivity at a South African platinum mine. The Global Business and Technology Association, Readings book, 411, 2017.
- Marais, H.C. and Pienaar, M., Evolution of the South African science, technology and innovation system 1994-2010: An exploration. *African Journal of Science, Technology, Innovation and Development*, vol. 2, no. 3, pp.82-109, 2010.
- Matsiketa, K.E., Development of product quality management guidelines for informal small-scale brick manufacturing enterprises in Dididi, Limpopo Province, South Africa (Doctoral dissertation), 2018.
- Matuzeviciute, K., Butkus, M. and Karaliute, A., Do technological innovations affect unemployment? Some empirical evidence from European countries. *Economies*, vol. 5, no. 4, pp.1-19, 2017.
- Navruz-Zoda, B.N. and Shomiev, G.U., The different approaches of human capital formation. *International Journal* of *Innovative Technologies in Economy*, vol. 5, no. 11, pp.6-10, 2017.
- Nixon, R., Apollo 11, Apartheid, and TV. When the only way to watch was to line up in front of a purple velvet curtain. Available: https://www.theatlantic.com/magazine/archive/1999/07/apollo-11-apartheid-and-tv/377681/, July 1999.
- Neingo, P.N. and Tholana, T., Trends in productivity in the South African gold mining industry. *Journal of the Southern African Institute of Mining and Metallurgy*, vol. 116, no. 3, pp.283-290, 2016.
- Nepal, S., Mahapatra, P.S., Adhikari, S., Shrestha, S., Sharma, P., Shrestha, K.L., Pradhan, B.B. and Puppala, S.P., A comparative study of stack emissions from straight-line and zigzag brick kilns in Nepal. *Atmosphere*, vol. 10, no. 3, pp.1-19, 2019.
- O'Brien, P., 2017. Was the first industrial revolution a conjuncture in the history of the world economy?.
- Pengoriya, V, Comparative Evaluation of Energy Efficiency of Brick Kilns and Energy Study of Natural Gas Based Brick Kiln for Small Scale Production in India. Available: https://shodhgangotri.inflibnet.ac.in/bitstream/123456789/4575/1/synopsis.pdf. September 2016.
- Sacasas, LM, Traditions of Technological Criticism. https://thefrailestthing.com/2014/02/15/technology-that-wordyou-keep-using-i-do-not-think-it-means/, February 2014.
- Shomos, A., Links Between Literacy and Numeracy Skills and Labour Market Outcomes, Productivity Commission Staff Working Paper, Melbourne, August 2010.
- Solgi, E., Gitinavard, H. and Tavakkoli-Moghaddam, R., Sustainable High-Tech Brick Production with Energy-Oriented Consumption: An Integrated Possibilistic Approach Based on Criteria Interdependencies. *Sustainability*, vol. 14, no. 1, pp.1-22, 2021.
- South African Press Association, Apartheid officials "tried to keep black figures off TV". Available: https://www.justice.gov.za/trc/media/1997/9709/s970915a.htm, September 1996.

- Statistics SA, South African GDP declines by 0.7%. Pretoria. Statistical Release. Reports. Available: https://www.statssa.gov.za/?p=15728, September 2022.
- Statistics SA, South African population reaches 58,8 million. Report. Available: http://www.statssa.gov.za/?p=12362, July 2020.
- Suryakanta, P, 4 primary steps of brick manufacturing process. steps involved in brick manufacturing. Available from: https://civilblog.org/2014/02/25/4-primary-steps-involves-in-brick-manufacturing/, February 2014.
- The history of television in SA, Available: https://lowvelder.co.za/category/news-headlines/local-news/, January 2014
- Valdes, H., Vilches, J., Felmer, G., Hurtado, M. and Figueroa, J., Artisan brick kilns: State-of-the-art and future trends. *Sustainability*, vol. 12, no. 18, pp.1-19, 2020.
- Vrontis, D., Chaudhuri, R. and Chatterjee, S., Adoption of Digital Technologies by SMEs for Sustainability and Value Creation: Moderating Role of Entrepreneurial Orientation. *Sustainability*, vol. 14, no. 13, pp.1-19, 2022.
- World Economic Forum (WEF), The Fourth Industrial Revolution will bring a massive productivity boom. Available: <u>https://www.weforum.org/agenda/2018/01/fourth-industrial-revolution-massive-productivity-boom-good/</u>, July 2018.
- Yamoah, E.E., The link between human resource capacity building and job performance. *International Journal of Human Resource Studies*, vol. 4, no. 3, p.139-146, 2014.

6. Biography

Lucky Boy Tebogo Makhubedu is a lecturer in the Faculty of Science, Department of Statistics and a doctoral student in the Faculty of Engineering and Build Environment (FEBE) at the University of Johannesburg, South Africa. His research interests are in continuous productivity improvement in the fields of mining, brick construction and manufacturing operations, operational research and the application of productivity improvement systems and value-adding drivers and has published 5 academic papers.

Professor Charles Mbohwa is a Pro-Vice Chancellor Strategic Partnerships and industrialization at University of Zimbabwe and an affiliated Professor in the Faculty of Engineering and the Built Environment. He is an established researcher and professor in the field of sustainability engineering and energy. He was the Chairman and Head of Department of Mechanical Engineering at the University of Zimbabwe from 1994 to 1997 and was Vice-Dean of Postgraduate Studies Research and Innovation in the Faculty of Engineering and the Built Environment at the University of Johannesburg from 2014 to 2017. He has published more than 350 papers in peer-reviewed journals and conferences, 10 book chapters and three books. He has a Scopus h-index of 11 and Google Scholar h-index of 14. Upon graduating with his BSc Honours in Mechanical Engineering from the University of Zimbabwe in 1986, he was employed as a mechanical engineer by the National Railways of Zimbabwe. He holds a Masters in Operations Management and Manufacturing Systems from University of Nottingham and completed his doctoral studies at Tokyo Metropolitan Institute of Technology in Japan. He was a Fulbright Scholar visiting the Supply Chain and Logistics Institute at the School of Industrial and Systems Engineering, Georgia Institute of Technology, a Japan Foundation Fellow, is a Fellow of the Zimbabwean Institution of Engineers and is a registered mechanical engineer with the Engineering Council of Zimbabwe. He has been a collaborator in projects of the United Nations Environment Programme. He has also visited many countries on research and training engagements including the United Kingdom, Japan, German, France, the USA, Brazil, Sweden, Ghana, Nigeria, Kenya, Tanzania, Malawi, Mauritius, Austria, the Netherlands, Uganda, Namibia and Australia. He has had several awards including British Council Scholarship, Japanese Foundation Fellowship, Kubota Foundation Fellowship; Fulbright Fellowship.