case studies that help to know the application of Lean and its results in a real case. Moreover, it was found that the effectiveness of Lean implementation increases with the combination of different Lean tools if these complement each other.

Finally, some gaps identified in the present investigation could serve as a starting point for future investigations. First, exploring e-commerce or digital platforms in retail development. Although e-commerce grew considerably with the pandemic of COVID-19, at the time of the writing of this article, the current information in this area still needs to be made available to make an SLR of this subject; therefore, this paper proposes the topic as possible future research. In turn, there needs to be more information regarding the use of improvement tools for the optimization of spaces or redistribution, being an important issue related to storage and inventory, which could be solved by the implementation of various Lean tools such as 5S or seven wastes. Our research has limitations since it only focuses on applying Lean tools (excluding other improvement methods such as space optimization or space redesigning methodologies) and the search for articles is only made using Scopus and Web Of Science (excluding other databases) limiting the articles available for analysis.

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