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# Designing a Smart Monitoring System to Facilitate Remote Monitoring Services Using a Design Thinking Approach

# Herfaida Nadia Ningrum, Dino Caesaron, Nadia Daliana and Ilma Mufidah

Department of Industrial Engineering Telkom University Bandung, Indonesia

nadia2dida@gmail.com, dinocaesaron@telkomuniversity.ac.id, ndaliana5@gmail.com, ilmamufidah@telkomuniversity.ac.id

#### Abstract

Chronic kidney disease (CKD) is among the most prevalent non-communicable diseases worldwide. Non-communicable disease-related premature mortality is prevalent in low- and middle-income nations such as Indonesia. According to government data, 718,783 CKD cases of chronic kidney disease were listed in 2018. In such instances, hospitals assume a critical function. Dialysis therapy may be considered as a treatment option. Patients undergoing hemodialysis must exhibit the capacity to adapt to various treatment protocols to mitigate undesirable fluctuations, including those caused by hypertension-induced abrupt declines in blood pressure, excessive salt consumption, and fluid overload. Therefore, hospitals and patients are responsible for monitoring and ensuring the patient's condition throughout the treatment. Consequently, design thinking and quality function deployment methods have been applied for the development of high-fidelity wireframes for intelligent monitoring. Between 2018 and 2022, the study was conducted at a hospital in Indonesia, where 3,428 patients underwent 25,313 procedures. The efficacy of the design was evaluated using a usability test, and it received a good score.

## **Keywords**

Chronic kidney disease, Hemodialysis, Smart Monitoring Systems, Design Thinking, Quality Function Deployment

## 1. Introduction

Non-communicable diseases (NCDs) arise from genetic, physiological, environmental, and behavioral factors and cause 41 million deaths annually, accounting for 74% of global deaths. Chronic kidney disease (CKD) is a prevalent non-communicable disease that results from negative human activities that affect kidney health. The WHO Health Organization estimates that 70% of these deaths occur in low- and middle-income nations, including Indonesia. The incidence of CKD in Indonesia reached 713,783 cases in 2018, with an increasing number of cases of end-stage renal disease (ESRD). Patients with CKD require specialized care because of their diminished well-being and increased anxiety. The treatment options include peritoneal dialysis (PD), hemodialysis (HD), and kidney transplantation. HD, but not a cure, removes fluids and waste products when kidneys fail. In Indonesia, HD is the most common treatment, with 664.33 new patients undergoing hemodialysis from 2012 to 2018 and 135,486 active patients undergoing hemodialysis.

# 1.1 Case Study

Hospitals must provide quality health care services to patients with CKD. A hospital in Bandung, Indonesia provides hemodialysis treatment services with 10 internal medicine doctors, 15 general practitioners, and 35 nurses. The facility has 56 machines and treats 3,428 patients through 25,313 procedures between 2018-2022. Patients undergoing HD must adapt to treatment protocols, including regular HD procedures, dietary modifications, salt restriction, and non-smoking, to prevent complications such as blood pressure fluctuations and fluid overload. Studies show 30-50% of

non-adherent dialysis patients experience increased symptoms, medical complications, reduced quality of life, and 30% higher mortality risk. Therefore, monitoring is crucial for HD treatment.

# 1.2 Research Background

Direct observations were used to assess the usefulness of the system for remote patient monitoring. Interviews with the HD unit supervisor revealed obstacles: communication relies on social media messages, causing miscommunication, and medical officers' involvement is limited due to other duties. Patients prefer physical visits to online communication, although hospital patients often receive only basic medical intervention. A March 2023 survey of 227 patients showed 157 resided in Bandung and 70 outside the city. Santos and Arcanjo (2012) found that insufficient dialysis units in large areas were the main barriers to care access, requiring long-distance travel. This process requires effective communication channels for families to monitor patient conditions continuously. Remote information systems help prevent adverse events in patients. Jebraeily et al. (2019) confirms that information systems support treatment monitoring and assess hemodialysis efficacy. Health-based systems in remote dialysis enable timely intervention and may reduce the number of emergency visits due to acute complications (Ni et al., 2019).

#### 1.3 Research Focus

The hospital has failed to deliver effective information between medical staff and patient families regarding hemodialysis treatment. This study aimed to develop a smart monitoring system for the remote monitoring of hemodialysis patients' conditions in real time. The system will monitor and minimize the adverse effects of physical symptoms in HD patients by notifying the medical staff during emergencies. This study focuses on the user interface (UI) design and user experience (UX) in smart monitoring systems. Design thinking, a user-centric framework, enables the development of health-service systems through user comprehension. The design-thinking approach combines quality function deployment (QFD) to meet user needs and define technical characteristics. QFD successfully builds health applications from doctors' perspectives and develops technological features based on patients' needs, including hospital alignment, emergency systems, and medical support systems.

# 2. Literature Review

Several studies have been conducted to develop smart monitoring systems. Design thinking was used to create a patient empowerment application that improved heart failure self-management and reduced hospitalization via mHealth. The Home Health Hub was designed to manage patient vitals and access healthcare information for older individuals. The "Dear Dietary" application records health progress of adolescents through healthy lifestyle programs and balanced nutrition. Design thinking creates the UI/UX of a student complaint-handling application by examining functional requirements and analyzing process improvements. The QFD approach study aimed to improve hospital outpatient services by identifying improvements based on patient demands.

#### 3. Methodology

This study used a mixed methods approach. Qualitative data are interpreted using procedures such as interviews, observations, and questionnaires (Mohajan and Mohajan, 2018; Zohrabi, 2013). Quantitative methods collect numerical data in units (Apuke, 2017). Qualitative data were gathered through interviews with medical personnel, patient families, and observations. The quantitative approach used QFD to evaluate the relationships between needs and technical characteristics. According to (Nassaji, 2015), this research explains phenomena using words and data to answer who, when, where, and how. This study employed an inductive approach, which generates broad truths from specific observations (Malhotra, 2017), starting with patient family statements and developing conclusions through triangulation methods. Data collection used cross-sectional studies that examined population data at a specific time point (Wang and Cheng, 2020). Non-probability sampling with a purposive technique was used to select respondents from patients' families and medical personnel in hemodialysis treatment.

#### 3.1 Research Steps

Data collection involved observations, in-depth interviews, and surveys with families and medical personnel. Data from the triangulation methods were processed using the design-thinking method. The study will follow the five phases of design thinking: Emphatize (utilizing user personas to depict intended users), Define (defining user persona needs with empathy mapping aspects), Ideate (generating problem through the application of QFD), Prototype (designing lowh & high wireframe prototypes), Test (UI effectiveness evaluation using the SUS), which was adapted from (Mueller-Roterberg, 2018; Pressman, 2018). The empathizing stage begins with an interview material summary and persona building. For long-distance hemodialysis challenges, persona design presents target users with biography,

goals, and pain points. The defined step creates user personas and classifies problems into the main categories. Empathy mapping categorizes user demands into Says, Thinks, Do, and Feel (Pileggi, 2021) regarding hemodialysis therapy hurdles. Pain points represent challenges, whereas gains show user expectations. The empathy map revealed gaps between personas based on users, needs, and insights. The ideal stage develops solutions for problems identified in the defined stage using Quality Function Deployment (QFD). The QFD HOQ framework includes need statements, technical requirements, specifications, planning matrix, correlation, relationship, and requirements ranking (Ardani et al., 2023; Kim et al., 2022; Weijie, 2020). Prototype design incorporates solutions using HOQ results to develop high-fidelity design with elements like colors, fonts, and logos (Li et al., 2021). The testing stage evaluates efficacy through usability testing (Alwashmi et al., 2019; Reeves, 2019), using System Usability Scale to assess system usability (Gao et al., 2020; Sasmito et al., 2019).

# 4. Results and Discussion

This section presents a design approach for smart monitoring using design thinking and QFD tools. The process begins with identifying customer needs, followed by prototyping.

#### 4.1 Identification of Needs

A survey of 50 patient families showed that 54% faced communication challenges with hospitals during critical situations, 62% found remote monitoring inadequate, and 78% struggled with post-HD lifestyle monitoring. Interviews with five patient families and five medical workers using 29 and 25 questions, respectively, helped classify personas. Direct observations were then conducted to identify additional user demands.

#### 4.2 Developing Smart Monitoring Systems Designs

The first step is to empathize, which is accomplished by creating a user persona, a representative group comprising one person representing the patient's family and one person from the medical team. Clara, a 21-year-old patient's family member, represents persona 1. He brought his family to him at least twice per week. According to him, hospital communication access remains restricted in controlling changes in the patient's physical symptoms following the procedure, making it impossible to provide proper treatment to his family. Denis, persona 2, is a medical worker responsible for patient action, education, and counseling. He was perplexed about understanding the patient's state after completing the health therapies recommended by the nurse. Because of the two personalities, it can be stated that they require effective, efficient, and appropriate communication access. From the empathize stage, proceed through the define stage to create pain and gain to explain the challenges and solutions expected while creating a remote monitoring system. **Table 1** summarizes the pain and gain of the first person.

Table 1. First persona's pain and gain

Pain	Gain
1) Poor hospital-family communication regarding HD patients' issues.	Integrated communication between families and medical staff enables easier home treatment with
2) Delayed care for patients traveling long distances after HD.	quick responses. 2) Developing error-free system for families to report
3) Families struggle managing distant patients' symptoms due to limited healthcare knowledge.	patient conditions.
Families lack awareness of patient's HD schedule.	<ol> <li>Calendar reminders for HD schedules.</li> <li>Improving family understanding of HD schedules to reduce dropouts.</li> </ol>
Limited family knowledge of distant patients' symptoms.	<ol> <li>Efficient communication access for family patient care.</li> <li>Communication access for medical consultations.</li> <li>Patient symptom detection system with data privacy.</li> </ol>
Distance makes timely medical treatment difficult.	Communication access enables quick medical staff responses from home, reducing hospital visits.
Concern for patients developing symptoms away from hospital.	Enhanced medical staff-family collaboration for information sharing.
Limited remote HD treatment information.	Clearer online HD treatment information needed.

Families struggle with patient diet and lifestyle	1) Enhanced family education on monitoring HD
management.	patients' diet, fluid intake, and lifestyle.
	2) Emphasizes family's role in patient monitoring.
Patient suggestions increase family anxiety.	1) Regular HD monitoring as per nurse instructions.
, ,	2) Prioritize clear information exchange between
	families and medical staff.

The mapping of pain and gain from the standpoint of the medical personnel was sustained. The gains and losses associated with Persona 2 are presented in **Table 2**.

Table 2. Second persona's pain and gain

Pain	Gain
Nurses face challenges monitoring patients' conditions	A checklist system helps maintain stability and
remotely due to limited access.	monitor patients remotely.
Patient non-compliance and denial about HD treatment	2) Provide intensive digital education on HD
hinder optimal care.	importance for kidney failure patients.
	3) Provide life motivation to HD patients.
	4) An easy intervention system enables quick,
	appropriate treatment.
	5) Organize health awareness campaigns on HD care
	limitations and patterns.
	6) Improve remote monitoring of critical conditions.
Patients often forget HD procedure schedules.	Enhanced reminders create health awareness and
	improve quality of life.
Remote treatment response is challenging when patients	1) Build intensive collaboration between medical staff
have complaints.	and families for effective remote symptom
	information.
	2) Develop integrated communication system between
	medical staff and families for real-time treatment
	responses.
It is difficult for nurses to provide responsive treatment	1) Schedule patient monitoring via digital platforms.
if patients experience complaints from a distance.	2) Emergency service system helps manage remote
	patient deterioration.
Limited access to clear remote hemodialysis	1) Develop platform providing complete HD treatment
information exists.	information.
	2) Prioritize clear information distribution between
	families and medical staff.
	3) Ensure information is understandable for elderly
	patients.

A need statement is derived from the pain points and gains of the user. Technical characteristics describing the capabilities needed to fulfil this statement were obtained from the literature and user interviews. Both are presented in **Table 3**, which will be processed at the ideal stage using QFD tools.

Table 3. Need statement and technical characteristics

Need Statement	Technical Characteristics
The application's ability to provide information	The application displays information regarding
effectively and Efficient. (N1)	company profiling and an overview of HD. (T1)
Easy to use application (user friendly) and clear	Arranging the application page layout neatly and
classification. (N2)	symmetrically. (T3)
	The application screen design is simple but attractive.
	(T4)
	Non-confusing letter fonts and appropriate. (T5)

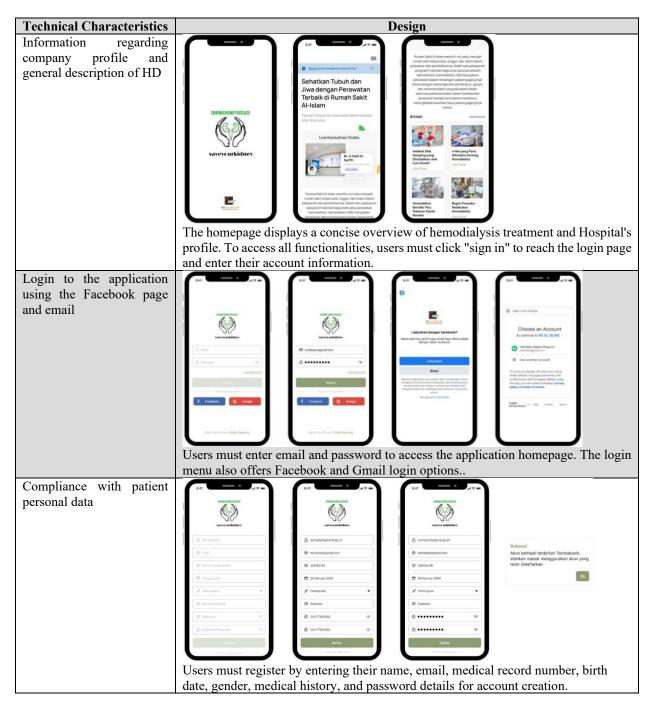
	Selection of colors that are appropriate and attractive. <b>(T6)</b>
Application capabilities in online consultations with	Live Chat feature with Medical Personnel. (T7)
	` '
medical personnel responsively and in real time. (N3)	Chat online with medical personnel. (T8)
The application has a trusted security system. (N4)	Availability of profile page. (T9)
	Using login via email. (T10)
	Using login via Facebook. (T11)
Application capabilities in managing HD schedules.	Calendar system for management weekly maintenance.
(N5)	(T12)
	Reminder for treatment. (T3)
The application's ability to convey the patient's	Symptom delivery icon. (T14)
condition in real time, precisely and accurately. (N6)	
Adequate application capabilities and integrated with	Compliance with patient personal data. (T15)
personal data patient. (N7)	Notification when there is an error in writing. (T16)
Application capabilities that provide information	HD Treatment Article. (T17)
regarding maintenance HD clearly. (N8)	
The application's ability to help monitor nursing care,	Checklist (Diet Control). (T18)
and fluid limitations in patients. (N9)	Fluid dose reminder. (T19)
The application's ability to provide educational &	HD Article Notification. (T20)
motivational features life for patients. (N10)	
The application's ability to provide emergency services	Creating an Emergency Support System feature. (T21)
for patients. (N11)	
Application capabilities with a good system. (N12)	Availability of Contact Helpdesk. (T22)

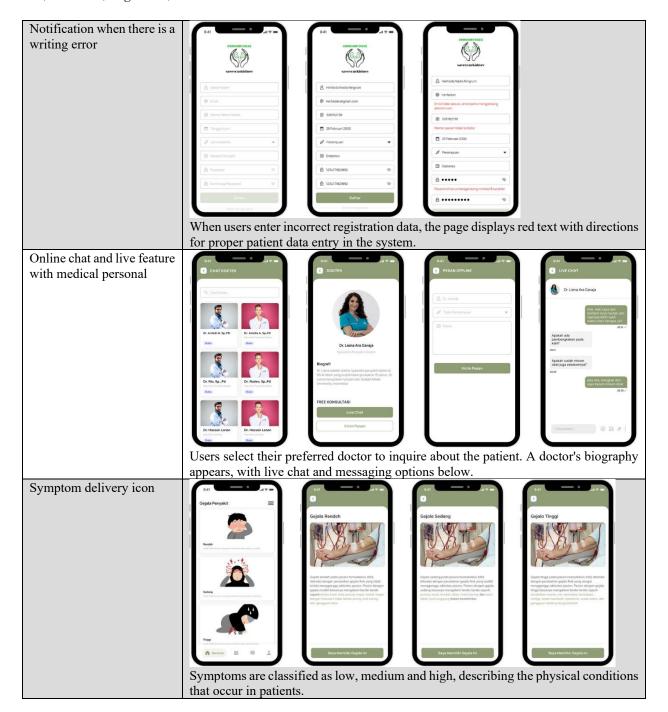
Determining the weight of the need statements requires calculations in the planning matrix. Questionnaires using the Likert scale were distributed to 30 users to assess their satisfaction and importance levels. The weights were divided by the respondent count to derive the values. Goal-value computation represents anticipated customer performance considering satisfaction and interests. The improvement ratio is calculated by dividing the goal value by customer satisfaction. The sales point value determines the fulfillment of requirement attributes. Physical weight is determined by multiplying the improvement ratio and sales point values with customer importance. A higher basic weight indicates greater requirement significance. The normalized raw weight was calculated by dividing the individual raw weights by the total raw weight. These results determine the ((HOQ) rankings.

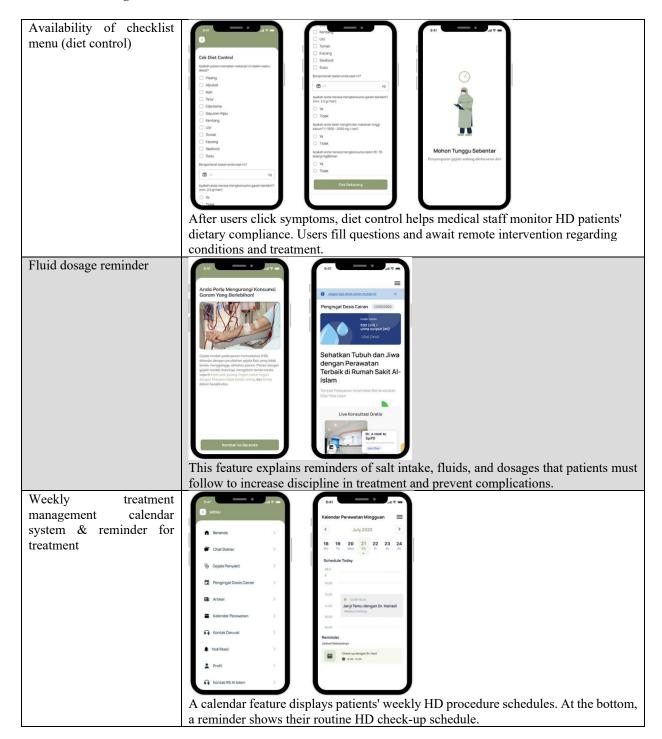
HoQ includes several components: relationship matrix, correlation of technical qualities, and technical matrix determination. The relationship matrix assesses the connections between required attributes and technical qualities and converts them to numerical values indicating the link intensity. The relationship strength values were categorized as 0 (no relationship), 1 (minimal), 3 (moderate), and 9 (strong). The correlation between technical qualities determines each target characteristic's impact on others using the symbols  $\sqrt{}$  (moderately positive),  $\sqrt{}\sqrt{}$  (strong positive), X (moderate negative), and XX (strong negative). For priority ranking, the contribution and normalized contribution values were established for each technical attribute. The contribution value was determined by multiplying the relationship matrix value by the normalized raw weight for each attribute and summing these values. The normalized raw weight was calculated by dividing the raw weight by total raw weight. Finally, rankings are generated for each attribute to identify the primary aspects of smart monitoring system design.

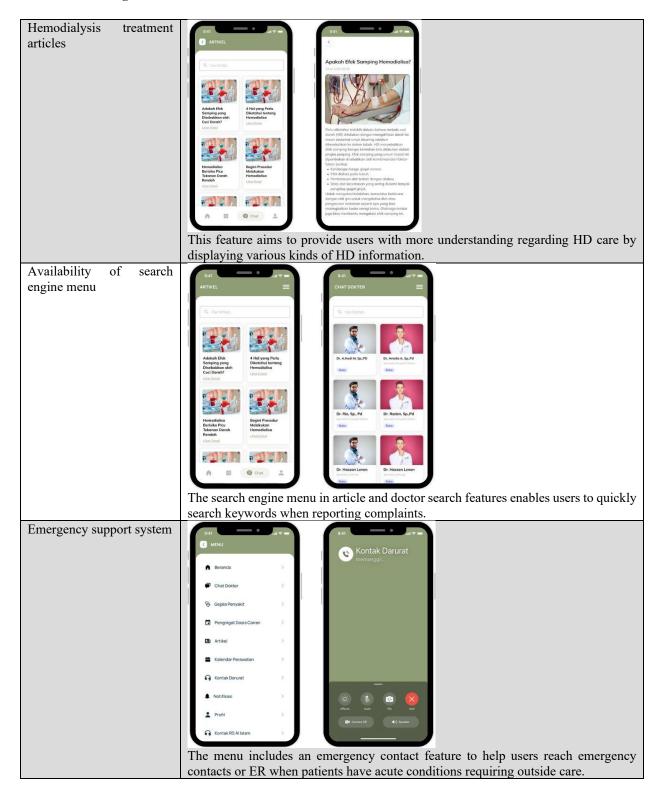
The prototype stage was developed based on user preferences and House of Quality priorities. The initial phase involves conceptualizing the user interface layout, followed by incorporating colors and icons, and establishing page linkages. Table 4 presents the comprehensive design for each technological aspect of the smart monitoring system.

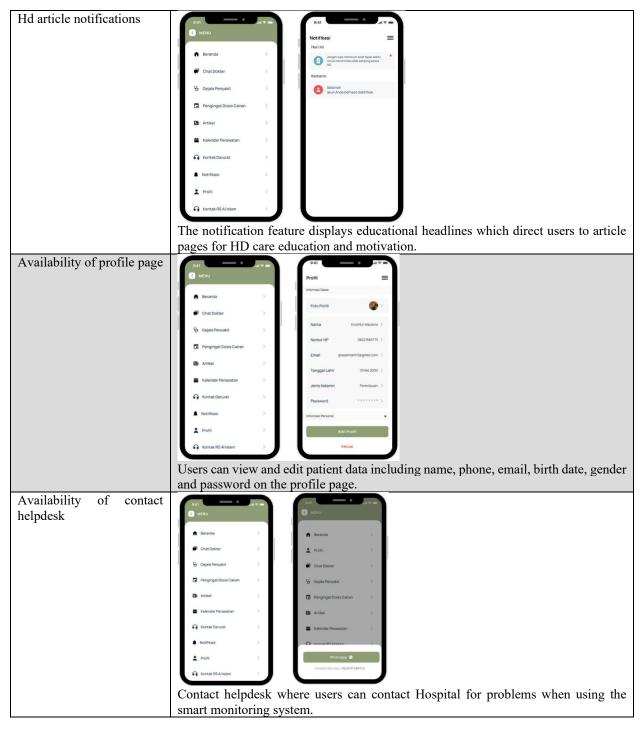
Table 4. Prototype design











The design pages are then linked by creating a clickable mockup. This is done so that the smart monitoring system prototype can be used and operated in the same way as a genuine program or system would, with the features and functions of the prospective users' desires. The interactive mockup aids in monitoring and testing the design outcomes through UI usability testing.

A usability test was conducted to evaluate the user interface of the intelligent monitoring system with five families, five medical staff members, and one hemodialysis unit head. Testing involved a 10-item questionnaire in which users indicated their agreement with statements about the prototype using a 1-5 Likert scale. The system achieved a usability score of 72.045, receiving grade C ("good"), indicating acceptable user reception. The system was validated by the

chief supervisor of the HD unit. By focusing on user requirements and applying design thinking theory and quality function deployment methods, this study contributes to smart monitoring system design in healthcare. This emphasizes the importance of user involvement in creating designs that effectively address user challenges. The system design requires that hospitals monitor patients' physical symptoms more closely to improve their quality of life. Additionally, HD treatment education requires improvements through diet control information and regular reminders for treatment efficacy.

#### 5. Conclusion

Chronic kidney disease (CKD) is among the most prevalent non-communicable diseases worldwide. Dialysis therapy is a treatment option for this condition. HD patients must adapt to treatment protocols to prevent complications, such as blood pressure fluctuations caused by hypertension, salt intake, and fluid overload. Hospitals must monitor patients' conditions during treatment. A design thinking approach developed a smart monitoring system to meet user requirements through the following stages: empathize (user persona), define (empathy mapping), ideate (QFD), prototype (design), and usability testing. The design includes the following technical attributes: HD information, social media login, patient data compliance, error notifications, medical chat features, symptom delivery, diet checklist, fluid reminders, treatment calendar, HD articles, search function, emergency support, notifications, profile page, and helpdesk. The usability testing evaluation achieved a "C" grade ("Good"). This research contributes to smart monitoring system design and healthcare by implementing design-thinking theory and prioritizing consumer requirements.

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# **Biographies**

**Herfaida Nadia Ningrum** is a graduate of the Master's program in Industrial Engineering at Telkom University, Bandung. Her expertise lies in applying human-centered methodologies, particularly design thinking, to the development of effective monitoring and information systems. She has previous publication experience in the field of product design, and her primary research interests include human-centered design, product development, and user experience (UX) strategy.

**Dino Caesaron** is an Associate Professor in the Department of Industrial Engineering at Telkom University, Bandung, Indonesia. He acquired his Ph.D. in Industrial Management from the National Taiwan University of Science and Technology (NTUST), Taiwan. He has a strong background in motion analysis, virtual and augmented reality, and conducting laboratory-based research experiments. His current research focuses on investigating human performance within 3D stereoscopic displays.

**Nadia Daliana** is a recent graduate with a Bachelor of Engineering degree in Industrial Engineering from Telkom University, Bandung. Her latest research was conducted in the field of Human-Computer Interaction. Her primary research interests include Ergonomics, Occupational Health and Safety, new product development, and Human-Computer Interaction.

Ilma Mufidah is an Assistant Professor in the Department of Industrial Engineering at Telkom University, Bandung, Indonesia. She received her Bachelor's and Master's degrees in Industrial Engineering from the Sepuluh Nopember Institute of Technology (ITS), Indonesia. She later earned both an MBA and a Ph.D. from the National Taiwan University of Science and Technology (NTUST), Taiwan. Her research interests include industrial ergonomics, safety culture, occupational health, sustainable product development, and consumer behavior toward green innovation